2016

Welcome to the Last Mile

Raising the Village
OUR WORK BEGINS WHERE THE ROAD ENDS
It wasn’t easy but in our most ambitious year, we were able to impact more people than we had in the entire history of Raising The Village! With the launch of RTV’s 100/100 Initiative, a three-year plan to reach 100 villages within the Kisoro District’s northern region, 2016 saw the addition of 26 new village partners and directly impact 25,000 people. Through the RTV Cluster model approach and continued partnership with the government, we have been able to transform an entire sub-county of Kisoro in just one year’s time.

The RTV Cluster model leverages existing social and economic relationships between nearby communities, allowing for local leaders to share knowledge, cooperate, and organize. The impact has been immediate and we are excited to share some of the initial results, and the promise they hold.

Our success and long-standing relationship with local government in recent years has been warmly received by the federal government of Uganda. And this past year we signed a formal partnership agreement to collaborate with the Government of Uganda through a series of joint pilot projects which sees government development officers actively participating in the implementation of community projects. RTV is also supporting the Government of Uganda in the development of a revised community development strategy and approach to economic and social development across Uganda. The road ahead holds its challenges, but we are thrilled at the progress and great leaps forward the organization has made.

With many thanks to our generous supporters who believe in our mission to serve those in the greatest of need, and to our incredibly dedicated team of staff and community partners who brave the elements and toughest of terrains, putting thousands of miles on their boots and motorbikes to ensure the delivery of programs to those most in need, your efforts are what makes Raising The Village a reality.

SHAWN HOLDEN CHEUNG
Founder and Managing Director
2016 OUTPUTS & OUTCOMES

**Beneficiary Profile**

<table>
<thead>
<tr>
<th>Category</th>
<th>Count</th>
</tr>
</thead>
<tbody>
<tr>
<td>Partner Villages</td>
<td>26</td>
</tr>
<tr>
<td>Households</td>
<td>6,025</td>
</tr>
<tr>
<td>Direct Beneficiaries</td>
<td>25,450</td>
</tr>
<tr>
<td>Orphans &amp; Vulnerable Children</td>
<td>1,109</td>
</tr>
<tr>
<td>Youths</td>
<td>14,191</td>
</tr>
</tbody>
</table>

Representing a 424% increase in the number of community members participating in leadership positions across all 26 villages. 60% of all roles are now held by women and youths, a sharp increase from the average female leadership of 18%, and non-existent youth participation.

**Community Development**

- New Community Leadership Positions: 1,195
- Women in Leadership Positions: 512
- Youth and Young Adults in Leadership Positions: 182

**Savings**

- Community Funds Saved in the Past 12 Months: 13,929,200 UGX ($5,178 CAD)

Most households did not have access to banking services but now villagers have a safe place to save, earn interest, and a community treasury for the village.

**Health**

- Motorcycle Ambulances: 24
- # Health Clinic Days: 120
- # of Patients Treated: 3,841

Every village now owns and operates its own motorcycle ambulance reducing the average time to access emergency services from as much as 8 hours to an average of 30 minutes, while also reducing the need of over 50 men from the stretcher group to a single driver.
Community Projects Implemented 156
Trainings Conducted 139
Hours of Training Conducted 1,112

Trainings were completed in partnership with the District of Kisoro lending their technical expertise in Community Development, WASH, Agriculture, Livestock, Water, and Health.

In just a few months, inspired village leaders are taking matters into their own hands and driving change in their communities. Coming together and identifying needs within their communities, they have independently organized and success implemented initiatives.

A few highlights:

• Additional rabbits purchased by Kanyando’s Rabbit Cooperative to accelerate rabbit ownership across all households
• Sheep purchased by Kinyababa and Kabalagala villagers to support vulnerable households within their community
• Bushunga A’s agriculture cooperative used savings earned from the harvest to purchase enough hoes to ensure every household in the village owned a farming tool
• Commercial farming project by the Bugara Village Women’s group. Independent vegetable and beans cooperative projects in over 20 villages
• 20.3 km of hand dug roads for vehicle access to markets by Bushekwe, Bugara, Butunga, Kanyencucu and Busenyangabo villages
• Public Latrine in Bushekwe Village
• Rainwater Harvesting Tanks for each household in Butunga village
o

of the many challenges experienced living in Bushunga, Lodia’s biggest challenge was preparing for the growing season without a farming tool. Lodia would spend time trying to borrow or rent a hoe for digging in her gardens, often times ending up no further ahead. Lodia and other community members from Bushunga formed an agriculture cooperative to help manage their demonstration garden, shared nurseries, and oversee the sharing of improved seeds, all the while contributing small amounts each month to the groups’ savings component. After their first harvest, the agricultural group of 66 households decided to pool their savings and earnings from the demonstration plot to purchase enough hoes so each household could own their own tool. Lodia now has her very own hoe to use at her small farm and however small her first step may be, she now has hope for the future. With her RTV sheep for manure and brand new hoe, she has the potential to build a healthy garden and enjoy her new found independence.

W

ith a big family and only a small plot of land, Tadeyo and Jane found it hard to dream for their family. While RTV provided 3 kg of bean seeds the family only had enough land to plant 2 kg. Using their available land, applying the training they had received including the use of organic composts they harvested 40 kg, far more than the 6 kg they would regularly harvest in the past. They were able to sell enough beans to rent a large piece of land where they have replanted 8 kg of beans with a target of yielding at least 100 kg or more, so they can earn enough to buy their own land. Their dreams are becoming a reality with Tadayo concentrating his farming efforts on the rented land, providing for his childrens’ education and completing some much-needed renovations to their home.

“SMALL IS BEAUTIFUL.”

“RAISING THE VILLAGE RESTORED HOPE TO MY FAMILY”

“MEET OUR VILLAGEERS”

TADEYO
GATETE VILLAGE

LODIA
BUSHUNGA VILLAGE
With the construction of a protected spring, Jerorina and the community members of Butunga saw the spring as a stepping stone for water sustainability. Community members formed a Village Savings and Loans group which they contribute to monthly to ensure the spring is well maintained and funds are available in case of operational emergencies. Any additional funds are made available for loans and investment. Despite access to nearby safe water, Jerorina and her neighbors realized how their children were still arriving late to school after fetching water in the mornings. So the community decided to invest part of their water savings into 65 household rainwater harvesting tanks, one for each household, serving as a household collection and water location, saving time and energy for parents and children alike.

After attending Financial Literacy Training, Matayo was convinced he ‘was missing out on life with a lack of financial planning’, having spent his earnings focused on day to day living. Instead of his normal routine of selling a single bunch of bananas at the market to buy just enough food and supplies until his next trip, he harvested a large portion of his crop and sold them all at once. Recognizing a shortage of quality male goats in the area during mating season, and confident in his newly acquired skills in goat rearing, Matayo invested his funds into purchasing a he-goat. In the span of a few months, Matayo earned enough from his breeding goat to purchase nine chickens and start a chicken farm. Not lacking ambition, Matayo and two of his friends believed they had enough space to grow passion fruits, after growing the plants they received from the village’s RTV demonstration nursery. The three friends pooled their resources and bought 1 kg of seeds. Constructing their own nursery beds, the plants have blossomed, with each friend now having over 200 passion fruit vines to regularly harvest and take to market. Running out of space, they’ve shared their extra seedlings with their friends for free.
**A LOOK BACK**

**BUrugowa**
In just 12 months Burega Village increased Household income and Consumption from 13 cents to 38 cents for an increase of 200% and increased Household Assets by 49%. While neighboring control villages during the same period increased household consumption by 27% but assets decreased by 11%.

The Burega cluster has come together to hand dig 11 km connecting all four villages!

**Rugongwe**
After two years Rugongwe has increased household incomes from seven cents per day to 84 cents and are putting the final touches on a hand dug - 12 km road which will connect them to the major highway and access to markets.

**BuCece**
The community motor boat has reduced village drowning from 10 annually to none since its introduction in 2014, while earning the community more than two million shillings in net profit.

**Murole**
The community saved 9.7 million Ugandan shillings and constructed the three additional classrooms and a staff quarters, officially receiving funding and teachers from the government of Uganda to fund their community school! Having often been described as the village located 'at the end of the world', the community has hand dug a road connecting to the nearest trading center.

**Bitongo**
After five years Bitongo has gone from Households earning 34 cents per day to $3.70 per day! And as a community has purchased two plots of land, established a technical center having saved over $10,000 in a community savings fund!

*all figures are adjusted to 2005 real terms.

**Check In on the Progress of Our Partner Villages from Previous Years.**
What used to be a two hour hike into Kanyamahene village after roughing through a two hour ride on your motorbike drive through 35 km of washed out dirt track, is now just a 45 minute direct drive from Kisoro town, where you can park your sedan at the village’s community tourist center.

Kanyamahene village, ‘the village where goats graze’ used to require all of the men in the village to help with the full day’s journey to carry villagers requiring emergency care over mountain foot paths in hopes of reaching the nearest hospital in time. Poor access to healthcare resulted in the community having one of the highest rates of birth related mortality in the district. With the closest shop to purchase salt 4 km away, and taking 4–6 hours to collect a single 20 litre jerry can of water from the nearest water source during dry season, households in Kanyamahene were being held back and unable to break free from the forces of extreme poverty.

Raising The Village was invited by the government of Uganda and the community to meet with the village in 2012, where in discussions community members identified clear priorities affecting their community including access to water, health care, and a lack of income generating activities. RTV was able to support community initiatives through the establishment of a community-operated bicycle ambulance program, construction of a water spring and rainwater harvest catchment, the provision of seeds and livestock to go along with a series of intensive trainings and treatment in areas of health, agriculture, water and financial literacy in coordination with local government technical offices. The impact was dramatic but, more importantly, empowering.

Four years later, average household incomes have nearly quadrupled. On average, households have access to safer water just 400 m away, and with 90% of all children regularly attending school, the community has started constructing its own preschool underneath the water catchment while requesting operational support from the local government. In a recent community meeting, it was noted 100% of childbirths within the community are delivered at local health facilities, with access to healthcare just an hour away with the help of just two people.

But the community hasn’t stopped there. RTV received word from the Kisoro District development office that the village of Kanyamahene just won’t leave them alone – they’re ‘just too noisy’. The empowered community once embarrassed to be seen in a government office because of their state of dress has successfully lobbied for government tractors to construct a road which connected two ‘highways’ directly through their village and convincing the national wildlife authority to construct a river bridge nearby. Entrepreneurship is at the heart of Kanyamahene, with an unprecedented number of businesses and cooperative companies successfully operating within the village. The once dusty village center has transformed into a robust trading center with over 15 local shops and a bustling marketplace filled with opportunity.
BY THE NUMBERS

IN 2016, OUR REVENUES INCREASED BY 35%!

REVENUE

<table>
<thead>
<tr>
<th>2015</th>
<th>2016</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total revenue</td>
<td>$314,247</td>
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EXPENSES

<table>
<thead>
<tr>
<th>2015</th>
<th>2016</th>
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</thead>
<tbody>
<tr>
<td>Program expenditures</td>
<td>$212,624</td>
</tr>
<tr>
<td>Non-program expenditures</td>
<td></td>
</tr>
<tr>
<td>Fundraising</td>
<td>10,500</td>
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<tr>
<td>Administration</td>
<td>75,055</td>
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<tr>
<td>Total non-program expenditures</td>
<td>$85,555</td>
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<tr>
<td>Total expenses</td>
<td>$298,179</td>
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PROGRAM SPENDING

<table>
<thead>
<tr>
<th>2016 Direct Project Inputs</th>
<th>$384,475</th>
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<tbody>
<tr>
<td>Mirengeizo Village</td>
<td>$25,792</td>
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<tr>
<td>Butunga Cluster</td>
<td>$37,521</td>
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<tr>
<td>Bushekwe Cluster</td>
<td>$75,644</td>
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<tr>
<td>Kanyando Cluster</td>
<td>$90,680</td>
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<tr>
<td>Bushunga Cluster</td>
<td>$64,324</td>
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<tr>
<td>Gapfurizo Cluster</td>
<td>$90,514</td>
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<tr>
<td>Monitoring and Evaluation</td>
<td>$27,757</td>
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<tr>
<td>Planning, Research, and Innovations</td>
<td>$13,873</td>
</tr>
<tr>
<td>Total programs</td>
<td>$426,105</td>
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</tbody>
</table>

ADMINISTRATION

- Wages: $40,131
- Financial Audit: $7,632
- Credit Card Processing: $3,270
- Rent: $2,133
- Other: $5,119

EXPENSES

- Programs: 84%
- Administration: 11%
- Fundraising: 5%

*For the year ended December 31, 2016. All currency is Canadian dollars.*
THANK YOU

STAFF
Alan Liu
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Senior Monitoring & Evaluation Officer
Alicen Nsanzimfura
Programs Officer
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Operations Officer
Jennifer Au
Design and Brand Lead

GOVERNMENT OF UGANDA
Ministry of Gender, Labour, and Social Development
Kisoro District of Uganda
Buyende District of Uganda

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Greater Impact Foundation
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Samantha Young
Elaine Young
Anna May and Gordon Young
June Lee and Nathan Yung
Elizabeth Young and Alan Liu
Anonymous

RAISING THE VILLAGE
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