As we share this report, our world is in a place of uncertainty and transition. Reflecting on this past year, I am filled with gratitude for our growth and learning, and how it has prepared us for the challenges ahead as we continue to support the most vulnerable in rural Uganda.

Raising The Village remains focused on our mission to serve people living in ultra-poverty, and transform communities through community-driven development. Looking back on 2019, we celebrate the transformation and remarkable improvements in self-sufficiency in our partner villages, the deepening of relationships with local government, and the ability to overcome many new challenges to reach the last mile, seeing us partner with over 67,000 beneficiaries.

Our team’s drive and tenacity, the unwavering support of our partners and our committed supporters give us confidence in the road ahead. Thank you for sharing in our passion to create an equitable world filled with opportunity for all, demonstrated through your continued generosity and support.

Gratefully,

SHAWN HOLDEN CHEUNG
Founder and CEO
Partner households earned an average annual income and earnings of $887, which is a rise from $0.45 to $2.67 a day, over the past 3 years. This is nearly $1 a day or $357 annually more than their peers over the same period.

$0.45 → $2.67

$90 of agricultural income was earned by partner households—56% more than their peers. Improved farming practices and seeds, along with better access to markets, has helped partner families increase their average annual agricultural income 1.7x.

$575 earned from employment and business activities outside of family farms, to diversify income sources. Nearly 11x the amount earned in 2016 and over $310 more per year, compared to their peers at 3.6x.

For a family of five, the one-time investment of $75 through RTV programs, created $877 in household income and assets, making a return of 1069% over the past 36 months. $75 → $877

RTV applies the Grameen Poverty Probability Index, to measure the likelihood of a household falling below the poverty line. At 36 months, RTV partner families reduced their likelihood of falling back below the poverty line by a remarkable 8 percentage points, placing these last mile communities above Uganda’s national average of 20%.
**Beneficiary Profile**

<table>
<thead>
<tr>
<th>Category</th>
<th>Count</th>
</tr>
</thead>
<tbody>
<tr>
<td>Partner villages</td>
<td>103</td>
</tr>
<tr>
<td>Households</td>
<td>14,220</td>
</tr>
<tr>
<td>Direct beneficiaries</td>
<td>67,556</td>
</tr>
<tr>
<td>Children</td>
<td>37,100</td>
</tr>
<tr>
<td>Youth</td>
<td>15,450</td>
</tr>
<tr>
<td>Women</td>
<td>11,754</td>
</tr>
</tbody>
</table>

**Livestock**

<table>
<thead>
<tr>
<th>Category</th>
<th>Count</th>
</tr>
</thead>
<tbody>
<tr>
<td>Total livestock and poultry</td>
<td>3,913</td>
</tr>
<tr>
<td>Pig, sheep, goat, chicken</td>
<td></td>
</tr>
<tr>
<td>Total animal feeds</td>
<td>30,298 kg</td>
</tr>
<tr>
<td>Pig and chicken mash</td>
<td></td>
</tr>
</tbody>
</table>

Livestock provisions are part of RTV’s revolving pass-on methodology, ensuring all community members benefit from increasing their asset management.

**Community Development**

<table>
<thead>
<tr>
<th>Category</th>
<th>Count</th>
</tr>
</thead>
<tbody>
<tr>
<td>New community leadership positions</td>
<td>2,706</td>
</tr>
<tr>
<td>Women in leadership positions</td>
<td>1,173</td>
</tr>
<tr>
<td>Youth (male and female) in leadership positions</td>
<td>642</td>
</tr>
<tr>
<td>Community projects implemented</td>
<td>180</td>
</tr>
<tr>
<td>Trainings conducted</td>
<td>811</td>
</tr>
<tr>
<td>Hours of training conducted</td>
<td>3,757</td>
</tr>
</tbody>
</table>

- 26 new leadership opportunities created in every village on average
- 175% increase in new leadership participation across all 103 villages
- 43% of positions held by women
- 24% held by youth

**Agriculture**

<table>
<thead>
<tr>
<th>Category</th>
<th>Count</th>
</tr>
</thead>
<tbody>
<tr>
<td>Improved seeds</td>
<td>66,050 kg</td>
</tr>
<tr>
<td>Variety of vegetable seeds</td>
<td>18</td>
</tr>
<tr>
<td>Number of trees seeds distributed</td>
<td>117</td>
</tr>
<tr>
<td>Number of tools distributed</td>
<td>13,540</td>
</tr>
<tr>
<td>Organic pesticides</td>
<td>417 kg</td>
</tr>
<tr>
<td>Neem, hot pepper, tobacco, ginger, garlic, and onions</td>
<td></td>
</tr>
</tbody>
</table>

66 tonnes of beans, cow peas, rice, and maize, sweet and Irish potatoes, among other cash crops and vegetables were delivered to diversify food and income sources. Every household received between 12–18 new varieties of fruits and vegetables to grow in their gardens and farm fields.

**Water**

<table>
<thead>
<tr>
<th>Category</th>
<th>Count</th>
</tr>
</thead>
<tbody>
<tr>
<td>Protected/rehabilitated springs</td>
<td>34</td>
</tr>
<tr>
<td>Taps installed</td>
<td>29</td>
</tr>
<tr>
<td>This stretches over 16.3 km</td>
<td></td>
</tr>
</tbody>
</table>

RTV partnered with district water departments to allow easy access to safe water and reduce time spent accessing it. A direct relationship exists between saving time and increasing incomes.

**Health**

<table>
<thead>
<tr>
<th>Category</th>
<th>Count</th>
</tr>
</thead>
<tbody>
<tr>
<td>Motorcycle ambulances</td>
<td>16</td>
</tr>
<tr>
<td>Health clinic days</td>
<td>371</td>
</tr>
<tr>
<td>Treatments administered</td>
<td>26,521</td>
</tr>
</tbody>
</table>

6 health outreaches and information sessions are conducted in each village. Health information and treatments are conducted by government health extension workers. Topics focus on family planning, pre and post-natal care, malaria and other disease prevention, as well as any other topics relevant to each village.

**Beehive Fence**

<table>
<thead>
<tr>
<th>Category</th>
<th>Count</th>
</tr>
</thead>
<tbody>
<tr>
<td>Elephant-beehive fence constructed</td>
<td>5.35 km</td>
</tr>
<tr>
<td>Made with 527 beehives to prevent animal raids and additional income source</td>
<td></td>
</tr>
</tbody>
</table>

Community driven development gives community members control of their resources and decisions, in addition to playing an important role in strategies to reduce poverty.

Raising the Village
increased production, food security, and improved household income. There is also significant improvement in general hygiene and sanitation as every household now possesses a pit latrine and hand washing facility.

As part of RTV’s methodology of ensuring that 100% of households benefit from agricultural seed, new and better crop varieties—particularly beans and ground nuts—were introduced to farmers and passed on to secondary households. This has simultaneously improved nutrition and dietary intake at the household level.

“When I participated in demo planting in February 2019, we applied organic manure and pesticides and practiced row planting. This led to higher yields than every expected. Since then, I have adopted these methods as part of my farming practices. Last season I harvested 170 kg of beans!”

Jane is positive that she and her grandchildren have a bright future. By utilizing funds from VSLA* money, and sales of beans and ground nuts she harvested, Jane was able to purchase one goat and start a chicken project.

Having sold 70kg of beans, Jane could pay for school supplies and fees for her grandchildren, while also adding to her savings in VSLA. The balance of the bean crop provided food for the whole family.

“Raising The Village is different from other organizations—they work with all the farmers in the village without discrimination. RTV puts more emphasis on household hygiene and sanitation, coupled with regular follow-ups and home visits.”

Looking back on the past year, Jane has a deep appreciation for the presence and support of RTV in her community. She also recognizes that other communities across the region haven’t yet received this opportunity.

“I hope to see those communities receive the same opportunities as we did.”

* A Village Savings and Loan Association (VSLA) is a group of 15-25 people (most often women) who save together and take small, low interest loans from those savings.
**REVENUE**

<table>
<thead>
<tr>
<th>Year</th>
<th>Total Revenue</th>
</tr>
</thead>
<tbody>
<tr>
<td>2018</td>
<td>$1,068,774</td>
</tr>
<tr>
<td>2019</td>
<td>$1,630,196</td>
</tr>
</tbody>
</table>

**EXPENSES**

<table>
<thead>
<tr>
<th>EXPENSES</th>
<th>2018</th>
<th>2019</th>
</tr>
</thead>
<tbody>
<tr>
<td>Program expenditures</td>
<td>$1,065,020</td>
<td>$1,327,505</td>
</tr>
<tr>
<td>Non-program expenditures</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Fundraising</td>
<td>$45,581</td>
<td>$84,044</td>
</tr>
<tr>
<td>Administration</td>
<td>$49,684</td>
<td>$89,501</td>
</tr>
<tr>
<td><strong>Total non-program expenditures</strong></td>
<td><strong>$95,264</strong></td>
<td><strong>$173,545</strong></td>
</tr>
</tbody>
</table>

**Total expenses**

| Total expenses | $1,160,285 | $1,501,050 |

**PROGRAM SPENDING**

<table>
<thead>
<tr>
<th>2019 Cluster Projects</th>
<th>$975,867</th>
</tr>
</thead>
<tbody>
<tr>
<td>Bugongi</td>
<td>108,651</td>
</tr>
<tr>
<td>Karukara</td>
<td>178,243</td>
</tr>
<tr>
<td>Kibizi</td>
<td>76,364</td>
</tr>
<tr>
<td>Kiringa</td>
<td>64,927</td>
</tr>
<tr>
<td>Ngara</td>
<td>85,740</td>
</tr>
<tr>
<td>Ntungwa</td>
<td>55,044</td>
</tr>
<tr>
<td>Nyabionga</td>
<td>72,572</td>
</tr>
<tr>
<td>Nyakashure</td>
<td>77,724</td>
</tr>
<tr>
<td>Nyakatunga</td>
<td>70,350</td>
</tr>
<tr>
<td>Nyakitabire</td>
<td>34,456</td>
</tr>
<tr>
<td>Nyarurambi</td>
<td>50,854</td>
</tr>
<tr>
<td>Nyarwimuka</td>
<td>37,031</td>
</tr>
<tr>
<td>Rushaka</td>
<td>63,912</td>
</tr>
</tbody>
</table>

**Prior year programs**

| $203,023 |

**Monitoring and Evaluation**

| $87,038 |

**Planning, Research, and Innovations**

| $61,577 |

**Total programs**

| $1,327,505 |

*For the year ended December 31, 2019. All currency is USD*
GOVERNMENT OF UGANDA
Kanungu District
Kisoro District
Rukungiri District
Ministry of Gender, Labour and Social Development

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Vincent Chin
Viraj Desai
Wilson & Delores Look Kin
Winston & Stephanie Ling
Woot-Chiu Lung
Anonymous
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RAISINGTHEVILLAGE.ORG